Global WASH Cluster Strategic Plan 2022 – 2025 Implementation Plan and Monitoring Framework

WASH Cluster — Water Sanitation Hygiene

Strategic Objectives	Outcomes	Outputs	Outputs Indicators	Baseline	Target	Accountable	Source of Verification
Strategic Objective 1: Coordination *Core: Strengthen the core of coordination*							
The GWC will recalibrate its focus to support NCPs for the delivery of 6+1 core functions. In an environment of increasingly complex emergencies, there is a greater need than ever for effective and accountable humanitarian WASH coordination. The GWC will strengthen the core functions of coordination through the following actions.	**1.1 Operational support:** Effective and accountable humanitarian WASH coordination is delivered and systematically supported, monitored and evaluated to ensure timely, predictable, high-quality WASH outcomes. NCPs will be supported through guidance and operational and surge support across the phases of the humanitarian programme cycle (HPC).	1.1.1. National and sub-national coordination platforms supported to deliver and monitor quality of WASH coordination and response	% of national coordination platforms that meet satisfactory performance	52%	95%	NCPs, CAST	CCPM, MRs, HAR
			% of national coordination platforms that have a functioning accountability and quality assurance framework	N/A	70%	NCPs, GWC Members, CAST	AQA frameworks
		1.1.2. Surge support provided to reinforce national and sub-national coordination platforms in a timely and effective manner	% of national coordination platforms satisfied with surge support received [1]	80%	95%	CAST	FST report, Surge support database
		1.1.3. Guidelines, tools, resources and systems developed and disseminated to enhance WASH coordination and response	% of national coordination platforms satisfied with guidelines, tools, resources and systems developed	68%	95%	CAST, GWC Members, Working Groups, NCPs	Operational support survey, CCPM, MRs
	1.2 Capacity and learning: Tailored approaches to capacity development and learning support the NCPs in the delivery of effective and accountable humanitarian WASH coordination. This is carried out throughout the phases of the HPC, including preparedness, anticipatory action, response, monitoring and transition.	1.2.1. Training packages developed and delivered in different languages to improve coordination functions and capacities	% of people trained who demonstrate retention of learning [2]	[2]	75%	CAST, NCPs	Training report, Pre and post training tests, Operational support survey
		1.2.2. Coaching mechanism established to strengthen competencies of national and sub-national coordination teams	% of people satisfied with coaching support received [2]	N/A	95%	CAST	Operational support survey, Coaching report, Capacity survey
		1.2.3 Initiatives implemented to heighten awareness of key stakeholders' and decision makers' roles and responsibilities on humanitarian WASH coordination	% of stakeholders and decision makers briefed [2]	N/A	100%	CAST, NCPs	Webinar attendance
	1.3 Knowledge, evidence and advocacy: Knowledge and practice of effective and accountable coordination of timely, predictable, and high-quality WASH outcomes are strengthened across the phases of the HPC. The process fully embeds cross-cutting themes to ensure inclusive and equitable WASH outcomes and is defined through the application of evidence-based lessons learned, best practices and effective advocacy.	1.3.1. Evidence-based advocacy conducted to elevate humanitarian WASH coordination within global and national agendas	% of national coordination platforms that meet satisfactory performance in the advocacy core function	45%	95%	NCPs, CAST	Staffing survey, CCPM, MRs, Financial Tracking Service, GWC campaigns sent to mailing list, Strategies/advocacy products published by NCPs, Advocacy toolkit and strategy
		1.3.2. Operational research and lessons learned undertaken to nurture evidence base on WASH coordination and responses	# of operational research and lessons learned conducted on WASH coordination and response used for advocacy	2	6	CAST, NCPs	Key policies changed/influenced, Impacts of advocacy monitored, based on the research evidence, Publications (i.e. in peer reviewed journals)
		1.3.3. Knowledge management systems maintained to improve quality of WASH coordination and response	% of national coordination platforms satisfied with knowledge management system	70%	95%	CAST, Working Groups, NCPs	Knowledge management system analytics, Operational support survey

Footnotes

[1] Remote, deployment, helpdesk   [2] To be disaggregated by categories

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Strategic Objectives	Outcomes	Outputs	Outputs Indicators	Baseline	Target	Accountable	Source of Verification
Strategic Objective 2: Localization *Deeper: Enable the localization of coordination*							
The GWC is committed to effective and accountable humanitarian WASH coordination and the need for active participation, meaningful representation, and decisive leadership by local and national actors. This includes improving preparedness, anticipatory action, response, monitoring and transition phases, by supporting local and national actors, with a diverse range of stakeholders - from public and private partners and civil society. The GWC will drive forward the localization agenda through the following actions.	**2.1 Active participation, meaningful representation, and decisive leadership of local and national actors:** Support to NCPs to create an enabling environment for the inclusion of local and national actors in effective and accountable humanitarian WASH coordination, by enhancing capacity and fostering accountability. This will increase active participation, meaningful representation and decisive leadership in driving humanitarian WASH outcomes.	2.1.1. Accessible operational guidance provided to foster active participation of local and national actors in coordination	% of key coordination resources available in multiple languages and medium based on context[3]	N/A	75%	CAST, NCPs, GWC Members	Operational support survey, Coordination toolkit
		2.1.2. National and sub-national coordination platforms supported to empower local and national actors in WASH coordination	% of national and sub-national coordination platforms with local and national actors in leadership roles	N/A	50%	NCPs, CAST, GWC Members	Localization monitoring system, OCHA survey, CCPM, MRs, Operational support survey
	2.2 Joint advocacy for localization and inclusion: Joint advocacy efforts are carried out across all sectors and clusters to create enabling environments in humanitarian WASH coordination for the inclusion of local and national actors. This includes key areas such as resourcing, transition and accountability, supporting the commitments set out by the localization agenda.	2.2.1. Localized coordination promoted and monitored to advance the localization agenda at global and national levels	# of monitoring systems in place to identify barriers and enablers to implement the localization agenda	N/A	1	CAST, NCPs, GWC Members	Localization monitoring system, CCPM, MRs, Coordination toolkit
		2.2.2. Localization campaign launched to accelerate a shift in power dynamics and enhance influence of local and national actors on coordination	# of advocacy initiatives undertaken to influence policy change	N/A	1	CAST, NCPs, GWC Members	Localization monitoring system, Campaign impact monitoring, Advocacy desk reviews, Operational support survey
Strategic Objective 3: Collaboration *Broader: Extend collaboration across sectors and stakeholders*							
Complex humanitarian crises require collaboration, synergy and complementarity with key sectoral strategies and frameworks to ensure a joint approach to collective action. At all levels, creating cooperation across the humanitarian, development and peace sectors and with a diverse range of stakeholders – from local and national actors to public and private partners and civil society – is critical to ensure effective and accountable coordination of humanitarian crises and to foster innovation. The GWC will broaden collaboration through the following actions.	**3.1 Strengthened collaboration within the WASH sector:** Strengthened collaboration with key humanitarian stakeholders in the WASH sector fosters innovation and strengthens cooperation for humanitarian WASH coordination. This includes cooperation across the humanitarian, development and peace actors and with a diverse range of stakeholders, from local and national actors to public and private partners and civil society.	3.1.1. Ways of working established to stimulate humanitarian-development-peace collaboration through existing multi-stakeholder platforms for WASH at global and national levels	% of national coordination platforms leveraging entry points for humanitarian-development-peace collaboration	N/A	75%	NCPs, GWC Members, CAST	Entry point mapping, Collaboration checklist, Operational support survey
		3.1.2. Approaches for engaging public and private sectors showcased to strengthen quality of WASH coordination and response	% of national coordination platforms demonstrating entry points for public and/or private sector collaboration	N/A	75%	NCPs, GWC Members, CAST	Localization monitoring system, OCHA survey, MRs, Case studies
	3.2 Enhanced collaboration beyond the WASH sector: Enhanced collaboration with a diverse range of stakeholders – from local to national actors, to public and private partners and civil society – better positions the WASH sector and the humanitarian sector to coordinate with development and peace actors, and with all clusters and sectors across multiple crises. This increases efficiencies, maximizing gains to achieve the ambitious targets set by the SDGs and the other frameworks that are essential to humanitarian action.	3.2.1. Joint operational frameworks developed, disseminated and monitored to expand guidance on thematic collaboration	% of national coordination platforms satisfied with inter-cluster/sector guidance	N/A	95%	CAST, NCPs	Joint operational frameworks, Operational support survey, MRs
		3.2.2. Partnerships cultivated to stimulate humanitarian-development-peace collaboration through existing multi-stakeholder platforms	# of partnership models beyond WASH sector developed and piloted	N/A	1	CAST, GWC Members, NCPs	Partnership mapping, Ways of working guidance

Footnotes [3] A minimum package of key resources will be defined